

**AF5**  
**Routing Slip**

TO:	ACTION	COORD	INFO
EO/ICS			<del>DAO</del>
D/ICS			<del>X</del>
DD/ICS			<del>X</del>
DD/RE			<del>X</del>
EA-D/ICS			<del>Resub 24</del>
SA-D/ICS			
SA-D/ICS-EP			
REO			X
COMIREX			
SIGINT			
HUMINT			
MASINT			
IPC			X
PBO			
PPO			X
CCISCMO			
IHC			
RDCO			
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SECRETARIAT			
ADMIN			
REGISTRY			
SUSPENSE: _____ Date _____			
REMARKS:			

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The Director of Central Intelligence

Washington, D.C. 20505

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*Comite-23-SR*

National Intelligence Council

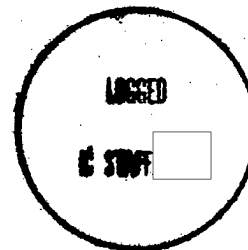
NIC #02945-88  
22 August 1988

MEMORANDUM FOR: Lieutenant General Edward J. Heinz, USAF  
Director, Intelligence Community Staff

FROM: Fritz W. Ermarth  
Chairman

SUBJECT: Cooperation Between Our Offices

REFERENCE: Memorandum for C/NIC from D/ICS, dtd 19 July 88,  
Subj: Our Next Joint Steps



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1. I have given a good deal of thought to your memorandum of 19 July and have discussed it with some of my colleagues. What we have to offer that you lack but need is daily contact with the policy community and accordingly, a working knowledge of their intelligence needs. What you have that we lack but need is influence over operation of major collection systems and a voice in setting Community budget priorities. It follows that we should find ways to put these capabilities together to our mutual benefit.

2. In your memorandum you note five areas for cooperation.

- o I have already commented on our ability to identify the intelligence needs of the policy community. This includes collection, analysis and production. We can write pieces for you on this subject, or we can talk to any of your officers who are interested.
- o The draft National Intelligence Topics has just arrived; we are prepared to respond to your request that we update the outlook section. Our ability to do this flows from our knowledge of the foreign policy concerns of the policy community.

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- o Regarding establishing priorities for the FIRCAP, please tell us what to do and we will give it a try. Most of the NIOs are unfamiliar with the FIRCAP system.
- o Regarding review of the top level requirements system, you probably know that Dave Gries, [REDACTED] and Carl Ford are already working with Doug George and his people on this. Last week they gave their views to John McLauchlin.
- o We are already in touch with [REDACTED] concerning writing portions of the National Foreign Intelligence Strategy.

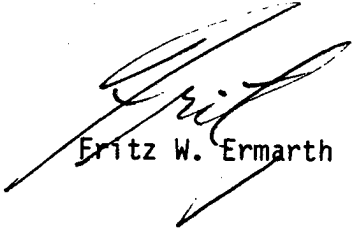
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3. I certainly agree with you that we should trade material such as warning reports and memoranda with greater regularity. I have asked that this be done. Regarding those reports that you want to send us, please address them to Dave Gries, and he will see that they get to the right people.

4. Finally, you asked that we suggest topics for six more seminars on key issues. I have asked the NIOs to give this some thought and will get back to you soonest.

5. There is one item missing in your memorandum. We need to see more of you and your senior officers. Part of the reason that our offices go their separate ways is that they are not routinely in contact. Let us think of ways to remedy this, such as an occasional visit or lunch as well as periodic visits to each other's staff meetings. An idea that occurred to me is a jointly organized offsite with Community representatives (but lower than the DCI's offsite) to deliberate on the National Intelligence Strategy in the future.



Fritz W. Ermarth

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SUBJECT: Cooperation Between Our Offices

Distribution:

Original - Addressee

1 - O/C/NIC Chrono

1 - VC/NIC Chrono

VC/NIC/DCI/DGries: (22 Aug 88)

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